



Strategic intelligence and its role in achieving outstanding performance

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Abstract

This research aims to identify the reality of strategic intelligence in the security institution and to know the extent of its impact on outstanding performance, through research variables to be a conceptual framework represented by (strategic intelligence and its role in achieving outstanding performance). This was done through an exploratory study of the Najaf Governorate Police Command affiliated with the Iraqi Ministry of Interior, which resulted in the field visits carried out by the researcher to identify the problems that the security institution suffers from during the performance of his work, especially about the implementation of field and administrative plans. This research aims to identify the impact of strategic intelligence in achieving outstanding performance. The study focused on a sample of workers in the security establishment, in pursuit of the objectives. The study population consists of (1365) and the number of distributed questionnaires was (325) and the number of questionnaires retrieved (was 316). As for the number of excluded and invalid questionnaires (14), here the number of valid forms for statistical analysis became (302). The questionnaire was designed based on several solid international standards, with the dimensions of strategic intelligence (foreseeing, vision, partnership, organizational thinking, motivation) and the outstanding performance variable representing (leadership, human resources, operations, customer satisfaction, and organizational culture), to reach developmental outcomes.

Keywords: Strategic intelligence, outstanding performance



الذكاء الاستراتيجي ودوره في تحقيق الأداء المتميز

المستخلص

يهدف هذا البحث إلى التعرف على واقع الذكاء الاستراتيجي في المؤسسة الأمنية ومعرفة مدى تأثيره على الأداء المتميز، وذلك من خلال متغيرات البحث ليكون إطاراً مفاهيمياً يتمثل في (الذكاء الاستراتيجي ودوره في تحقيق الأداء المتميز). وذلك من خلال دراسة استطلاعية لقيادة شرطة محافظة النجف التابعة لوزارة الداخلية العراقية، والتي أسفرت عن الزيارات الميدانية التي قام بها الباحث للتعرف على المشاكل التي تعاني منها المؤسسة الأمنية أثناء أداء عمله وخاصة حول تنفيذ الخطط الميدانية والإدارية. يهدف هذا البحث إلى التعرف على أثر الذكاء الاستراتيجي في تحقيق الأداء المتميز. ركزت الدراسة على عينة من العاملين في المؤسسة الأمنية، سعياً لتحقيق الأهداف. يتكون مجتمع الدراسة من (1365) وعدد الاستبيانات الموزعة (325) وعدد الاستبيانات المستردة (316). أما بالنسبة لعدد الاستبيانات المستبعدة وغير الصالحة (14) فقد أصبح عدد الاستمارات الصالحة للتحليل الإحصائي (302). تم تصميم الاستبيان بناءً على عدة معايير دولية رصينة، بأبعاد الذكاء الاستراتيجي (الاستشراف، الرؤية، الشراكة، التفكير التنظيمي، التحفيز) ومتغير الأداء المتميز المتمثل في (القيادة، الموارد البشرية، العمليات، رضا العملاء، الثقافة التنظيمية). للوصول إلى نتائج تنموية.

الكلمات المفتاحية: الذكاء الاستراتيجي، الأداء المتميز

Introduction:

Contemporary intellectual developments in the philosophy of modern strategic management have produced terms that urge organizations to respond to what is new and distinctive, and among those terms was strategic intelligence. From this research we try to stand on the importance of stimulating and developing security institutions through capacity development and addressing failures to reach excellence in security work emanating from strategic intelligence, which aims to change and restructure the cognitive processes of the organization, improve its capabilities, and activate its relations with its environment, through its operations. Essential, and reflected on outstanding performance in order to raise current and future performance, as these two terms constitute two basic pillars that have repercussions on the success of security institutions, as a strategic solution to meet the challenges it faces, and their interaction contributes significantly to achieving high value in raising the efficiency of business management and various activities in the institution. The research includes several aspects theoretically and practically, it consisted of four main axes, the first of which reviewed the methodological framework of the research, the second axis dealt with the theoretical framework, followed by the third axis, which was devoted to reviewing the practical framework for analyzing the results of the research and concluded the fourth axis of the research, which was devoted to presenting the most important conclusions and recommendations.



Section one: The research methodology

First: the problem of research

We can highlight the problem of research by understanding the indicators of strategic intelligence to achieve outstanding performance in the security institution. This reflects a future vision that has essential dimensions that help achieve the goal that these institutions aspire to if used in the best way, but we find some security circles lack this concept of intelligence and this confirms that many leaders do not pay attention to the concept of strategic intelligence by not using plans and formulating long-term strategies and not developing realistic and flexible studies and measurements. To respond to changes that target the internal and external environment, strategic intelligence is the tool that helps the leader to plan and draw future policies that have positive returns. Hence, the research problem can be formulated by developing several questions:

- 1-Is there a correlation between the research variables (strategic intelligence, outstanding performance)?
2. How can the dimensions of strategic intelligence achieve outstanding performance?
- 3- Is there an environment that helps in the application of strategic intelligence practices?
- 4-Is there an impact of strategic intelligence on raising performance?
- 5-What is the concept of strategic intelligence among security leaders?

Second: The importance of research

The importance of the study in achieving fundamental foundations using strategic intelligence to reach what serves and enhances the role played by the security institution through outstanding performance in the field of work by building a clear future vision and the importance of research can be determined through the following:

- 1- The importance of the sample that was researched represented by the security leaders of the Iraqi Ministry of Interior / Najaf Governorate Police Command.
- 2-Determine the importance of strategic intelligence and the extent of its impact on outstanding performance.



3-Knowing the importance of having intelligence for strategic leaders in security institutions.

Third: Research Objectives

1-Measuring the relationship and influence between the research variables represented by strategic intelligence and outstanding performance.

2-Identify the role of strategic intelligence in achieving outstanding performance.

3-Determining the level of strategic intelligence of the leaders of the surveyed departments.

4-Crystallized ideas and concepts for both strategic intelligence and outstanding performance.

Fourth: Research Theoretical Model

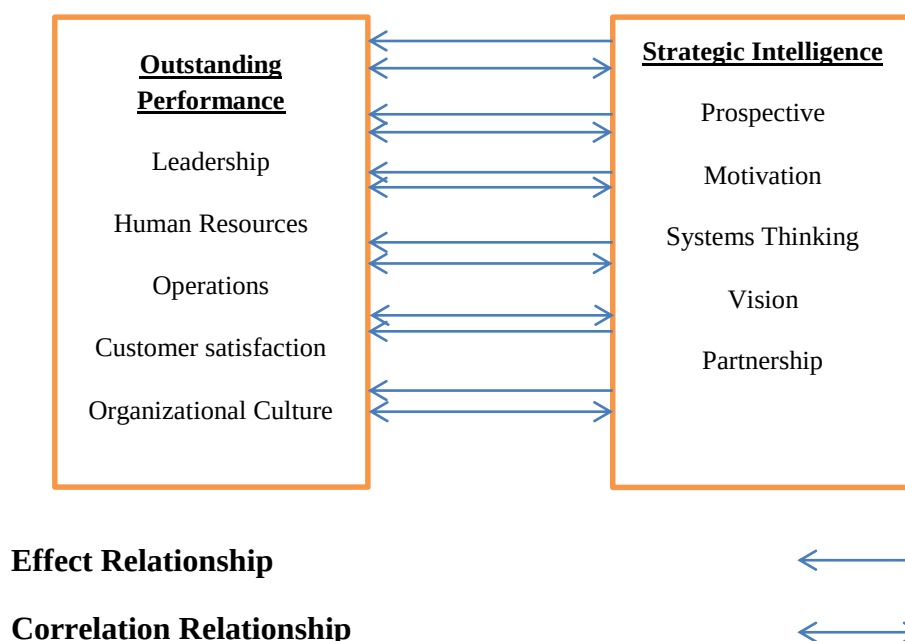


Figure () Hypothetical study chart

Fifth: The Research Hypotheses

1. Correlation hypotheses :

The first main hypothesis: Strategic intelligence is morally related to outstanding performance and emerges from it:

The first sub-hypothesis: foresight is morally related to outstanding performance

The second sub-hypothesis: motivation is morally related to outstanding performance



The third sub-hypothesis: systemic thinking is morally related to outstanding performance

Fourth sub-hypothesis: Vision is morally related to outstanding performance

The fifth sub-hypothesis: the partnership is morally linked to outstanding performance

2- Direct impact hypotheses:

The second main hypothesis: Strategic intelligence significantly affects outstanding performance and emerges from it:

The first sub-hypothesis: foresight significantly affects customer satisfaction

The second sub-hypothesis: motivation affects outstanding performance

The third sub-hypothesis: thinking affects morally in outstanding performance

Fourth sub-hypothesis: Vision affects outstanding performance morally

The fifth sub-hypothesis: the partnership affects significantly the outstanding performance

Sixth: Research Limits

The current study has many spatial, temporal, and human boundaries that will be clarified as follows:

Cognitive limits: The scope of knowledge includes the following: the dimensions of strategic intelligence (which consists of five (foresight, motivational culture, thinking, vision, and partnership) and the dimensions of outstanding performance five (leadership, human resources, operations, customer satisfaction, organizational culture).

Spatial boundaries: The study model and hypotheses were chosen for a spatial field in the Iraqi environment, which is the Najaf Governorate Police Command of the Iraqi Ministry of Interior.

Time limits: The study extended to distribute and collect the final questionnaire from 3/1/2023 to 27/2/2023.

Human limits: This study included a sample of leaders in the Najaf Governorate Police Command of the rank of lieutenant colonel up or their grade (1365) officers and employees.

Eighth: Methods of statistical analysis

The researcher used the statistical methods of the two programs (SPSS) with the methods of descriptive statistics and inferential analysis (arithmetic mean, percentages, standard deviation, normal distribution testing, building variable models, relative importance, coefficient of variation, correlation coefficient by Ranson, and simple regression coefficient).

Ninth: Research Sample

The data was collected using the questionnaire form as a basic tool after the study population was taken, and it consists of (1365) individuals and the number of questionnaires distributed (325) and the number of questionnaires retrieved (316)



either the number of excluded and invalid questionnaires (14) and here the number of forms valid for statistical analysis (302) questionnaire.

Section Two: The Theoretical Background

First: Strategic Intelligence

Preface

Strategic intelligence is one of the important pillars that contribute to the success of organizations in all its fields by reducing the pressures in the field of work from challenges and rapid changes by getting out of the bottleneck by developing strategies that contribute to discrimination through the intelligence possessed by the successful leader, who crystallizes and analyzes ideas to beat competitors according to a purposeful future vision and is known as (Robles et al, 2020,1) Strategic intelligence represents the process of collecting, analyzing and interpreting high-value data and information in a timely manner to be used in the decision-making process, and (Al-Moussawi, 2014,38) is that intelligence that is based on extrapolating the future through strategic analysis of internal and external environmental factors to help the organization in strategic decision-making and the formulation of strategies in the long term and in a way that ensures the strategic sovereignty of the organization.

1. The Concept

Strategic intelligence is one of the important topics that attract attention, which God mentioned in the arbitrator of his book, the Almighty said: (Say whether those who know and those who do not know are equal, but the first of the minds remembers) [Az-Zumar: 9] which considers science the results gained from intelligence and this point of view it is possible to sail in this area because of its great positive effects on contemporary business organizations through developments that have occurred in the business environment, especially when competition between them intensifies (Mohamed, 2,2020,) Strategic intelligence is one of the latest concepts in the field of management, which represents a system that helps to monitor the variables surrounding the organization and work to exploit and benefit from them. Strategic intelligence represents the axis of excellence emanating from intellectual excellence that achieves positive results in all its fields on the battlefield through the development of plans that contribute to the surprise of the enemy and victory over him or in the administrative aspect by drawing plans that contribute to the development of administrative work by identifying weaknesses and addressing them or by Logistic technician to develop capabilities by keeping pace with mental abilities by providing what is in international schools and innovating what is better than that by identifying the needs of workers from infrastructure, academies and logistical equipment that contribute to facilitating tasks, duties, and others, and SWAT analysis is one of its



most important priorities by studying the factors of the internal and external environment.

2. The Importance

Strategic intelligence is one of the important topics, due to the interest of researchers in this variable and on the other hand because of the speed of development in technological techniques, which makes the world a small village, which leads to intense competition, from here emerges the importance of the main role played by strategic intelligence in achieving strategic goals, and this is what has been paid attention to by senior management in many organizations. This is confirmed by (Al-Taani, 59, 2017) that strategic intelligence derives its importance from the role it plays, which enjoys the level of planning in organizations based on forecasting based on scientific foundations within tight plans that contribute to enhancing leadership qualities and leading to the development of capabilities for the better and is considered a distinct competitive tool to support decision-makers and motivate decision-makers. He believes (Lehane, 2011, 2) that the importance of strategic intelligence comes through the proper management of the crisis that organizations are exposed to and face potential external threats effectively and helps senior management to prepare building programs to stop threats and adapt to them to reduce losses to the lowest level, and he sees, (2017, Levine, et al, 2396). Strategic intelligence represents the ability to anticipate the behavior of competitors to gain a competitive advantage and work to develop human resources through acquired skills.

3. The Goals

When we review the importance of a topic, we must address the goals of that topic to reveal the fog and have a clear concept of self-determination, and from this introduction, we can address the goals of strategic intelligence as mentioned by (Al-Sarsk, 2020, 19) as follows:

- 1- Facing the risks and threats that may face the organization
- 2- Preparing leaders and enabling them to lead institutions
- 3- Working to achieve strategic quality and qualitative superiority
- 4- Creating a strategic center for leaders
- 5- Identify strategic opportunities and their attendants in the work environment
- 6- Supporting negotiating and creative decisions that contribute to the development of the organization's work
7. Strategic and related thinking

4. The Dimensions

Most researchers agree that strategic intelligence contains five dimensions, as confirmed by: (Maccoby, 2011, 5), (Mohamed, 2020,4, (Ali 2018,74,)), (Gagan,2020,252), (Abdul Razzaq and others,21,2021). The researcher believes



that these dimensions are consistent with the current study because the military institutions have a future vision and adopt the studied plans of foresight and interest in alliances and partnerships between military units intellectually and logistically and the ability of the leadership and its role in the application of military and organizational orders through organizational thought and the ability to develop capabilities and military readiness by the senior leadership and motivation and these are the most important reasons for choosing dimensions in the field of our study:

First: Foresight:

Foresight is an in-depth scientific intellectual effort based on quantitative or qualitative determinants, and represents predicting the future of a particular phenomenon by putting forward possibilities and alternatives that vary in the degree of need, relying on more mature practical approaches (Mervat et al., 2020, 38) and (Maccoby, 2011, 1) believes that foresight represents the ability to think about unclear topics that cannot be determined, although they determine the future and prepare for what is coming and prepare to keep pace with them. Heiko et al. (2015) believe that foresight is related to the future planning of the organization and this calls for the development of alternative solutions and this comes through creative skills in all disciplines that help the organization

Second: Visioning:

It is a future view of the organization characterized by realism and adopted by everyone, which grows and develops over time and consists of a set of fundamental principles that help the success of the organization, which represents a sense that makes the organization unique and that the implementation of this vision comes from taking the necessary steps to achieve this end, and he sees (Hashem, 2020, 30), which are the lofty goals that the organization views as a guide towards strategic thought within the organization and specializes in managers and strategic thinkers to prepare strategic plans and is considered a measure of success Plans when applied. He sees (Hashem, 25, 2021) that they are tangible results of strategic thinking and result from a vision of what you expect in the future, in the light of which it is possible to build the goals that the organization seeks to achieve.

Third: Partnership:

The partnership is one of the tools of success by drawing prospects in the right direction to revive the organization and reduce risks due to gaining experience and developing capabilities by obtaining opportunities available in allied companies that contribute to getting out of the crises they face and reducing risks and threats,



and this is confirmed by (Tala, 2018, 115) Companies can establish strategic alliances with other companies and it is known that senior leaders have cognitive or emotional intelligence, which enhances interest in alliances with others, Sana (2020,207) believes that strategically savvy leaders often look for partners who add value to the organization and their vision depends not only on increasing the size of the organization but to enable them to achieve a specific vision and additional strength that helps them achieve goals and reach success.

Fourth: Systematic thinking

It is a process of interaction or interdependence between the components of the organization to enhance intellectual capabilities by taking advantage of the available experiences and represents a roadmap to enhance capabilities and how to achieve a common vision among the employees of the organization to achieve the goal, and you see (Buthina, 2020, 32) is the ability to assemble and merge elements, instead of dividing them into parts and then analyzing them together and evaluating them in terms of their relationship in general, and focusing on the way they interact with each other to achieve the success of the goals of the system. He sees (Hashem, 2020,30) The ability of administrative leaders to apply the strategic organizational thought of the institution across all functional levels, to form a coherent and integrated system through which the objectives of the organization can be achieved.

Fifth: Motivation:

It is the process of motivating individuals to believe in a goal according to a common vision that is determined and should be under implementation, and this depends on the mechanism used that contributes to stimulating the feelings of the individual on the ground to achieve the desired goal based on the directives of senior leaders according to strategic intelligence schemes, and he sees (Al-Sheikhly and Obaid, 2015, 95) that motivation is that reflects the ability of the smart leader to inspire workers with the future vision, which works to motivate them through which it is consistent with the requirements of reality. (Al-Hashemi, 24, 2019) believes that motivation can develop capabilities by recognizing, understanding, and responding to future trends and uncertainties, which helps to assess potential impacts and variables and seize the business environment or commercial competition. Shaheen (Farooqi, 2014, 13) defines motivation as having the ability to motivate individuals to adopt a common goal and adopt a certain vision based on study requirements, which determines the interaction of individuals and their empathy with the work environment.

Second: Outstanding Performance



Preface

Excellence is the secret of success and one of the topics sought by institutions in all their service, production, and security fields to achieve competitive advantage in the local and global arena and this comes from the extensive study of the internal and external environment by examining opportunities and threats to prepare appropriate solutions that contribute to reducing potential risks to meet customer requirements and future expectations in line with global development and line with the phenomenon of globalization. This is confirmed by (Al-Yasiri & Abdel Abbas, 2020,11) that outstanding performance represents the goal of the organization and its ability to achieve a sustainable competitive advantage by raising the level of its performance in an unprecedented manner in which it is distinguished from its competitors through efficiency and effectiveness, which leads to maximizing the economic value of the organization and customers, which leads to increasing and maintaining its market share. Riyanto & Tamba (2020, 9) believe that it is possible to obtain qualified human resources that match the needs of institutions, through training programs that contribute to the development of employees.

(1). The Concept

Outstanding performance is key to the acquisition of competitive advantage through the subconscious mind or thought and its reflection on the motor or practical performance in building a future vision with scientific dimensions to achieve specific goals sought by most of the competitors, hence the role of outstanding performance in reducing this competition and acquiring the target space was organizational or field has been confirmed by (Obaid & Muhammad, 2020,165) Outstanding performance is a set of behaviors, abilities, intellectual and cognitive skills with high performance enjoyed by individuals who work in organizations and who employ them in their field of work that exceed what others offer in quantity and quality, and who contribute ideas characterized by modernity, creativity, and excellence in a way that enhances the achievement of high-level goals and the achievement of outstanding performance of the organization. (Danook,453,2021) sees outstanding performance as an integrated system for all activities carried out by administrative and technical organizations, so that they can lift. The level of their performance for the better, to provide the appropriate services that the client needs, and the ability to achieve the basic objectives continuously. (Ali & Ismail, 2021,396) believes that outstanding performance is the organization's ability to invest human resources by achieving customer satisfaction and thus achieving the specific goals of the organization.

(2). The Importance

This paragraph deals with knowing the importance of outstanding performance inside and outside the organization and the benefits that contribute to the development of



high performance to reach excellence, and excellence is a wealth adopted by organizations to achieve prosperity and we can describe it as a hub around which the business environment revolves to achieve competitive advantage, and (Sweiti, 2020,27) believes that the importance of outstanding performance and its benefits come through increasing confidence, improving the work performance of employees, increasing cooperation between departments, encouraging teamwork by improving participation, social responsibility, satisfying employees, and training them to The method of developing processes, following up on performance measurement tools, learning to make decisions based on facts not feelings, and creating an environment that supports and maintains continuous improvement. Owais (2020) believes that outstanding performance is the ability of the organization to achieve its goals using resources in an effective and efficient manner. Al-Janabi & Salman, (2020,38) argue that the Outstanding performance is the ability to achieve unprecedented results that surpass himself and others and avoid mistakes if any, or deviation and stay away by relying on a clear future vision, setting goals, proper planning and continuing evaluation, and that commitment to this concept will lead to the success of the individual in all areas of life and work, Rincon (2020,132) believes that early and sound monitoring, monitoring of market needs and active interaction of operating capabilities would contribute to achieving outstanding business performance that constitutes a distinct business activity.

(3). The Outstanding Performance Goals

Hajra, (2017, 109) believes that outstanding performance appears through the application of goals according to deliberate steps that contribute to strengthening and developing capabilities, and there are several points addressed as follows:

- Improving the confidence in the performance of employees in the institution
- Improve the satisfaction of employees in the organization
- Improving the quality of outputs, whether products or services
- Analyze problems and break them down into small units to control them
- Create an environment that supports the process of continuous development
- Reduce useless tasks
- Maintain and satisfy customers
- Training employees on the method of process development
- Increase efficiency through interdepartmental collaboration and teamwork
- Increase the percentage of achieving the main objectives of the organization
- Raising the productivity level of the organization

(4). The Dimensions

The dimensions of outstanding performance are important and have direct fundamental effects on the work of the institution, which helps to crystallize organizational ideas to reach organizational stability has been addressed by many



writers and researchers addressed by many researchers and writers conclude that outstanding performance contains five main dimensions and that these dimensions we see fit our study as follows:

First - Leadership:

In the beginning, it is possible to touch on the historical roots of understanding leadership, which comes from ancient times, as touched upon by the Greek, Greek, Chinese, and Egyptian writings, and that the role of world civilizations is great in establishing the foundations of leadership, and as many researchers pointed out to it, the Egyptians introduced the most important principles of leadership 5000 years ago (Al-Jawhara, 2014, 14). This indicates that leadership has existed since the formation of the Almighty saying in the name of God the Most Gracious, the Most Merciful (There is no god but God alone has no partner) The truth of God Almighty indicates that leadership is for God alone, and then this topic took a large space in the areas of life, including in wars, trade, politics, and other areas, and this is what he addressed (Abdul, 2016, 319), a process that reflects the interaction between the leader and subordinates, through which subordinates are motivated and assisted to serve the goals and interest of The individual and the organization, and (2016, 353, Ebrahimi, et al.) believe that leadership prefers the relationship of the leader with the followers, through which he meets the needs of subordinates by providing material and moral reward and the old security, belonging and recognition to provide organizational goals.

Second -Human resources:

The concept of human resources represents the focus of writers and researchers and one of the main pillars that leaders and managers are interested in advancing the wheel of development and construction as they are the important tool that contributes to maneuvers to reach strategic construction by exploiting opportunities and providing the best bids and interaction between them inside and outside the institution to achieve the goals, and he sees it (Osama and Marwan, 2020, 24) are all administrative activities related to identifying the needs of the institution of human resources, developing its capabilities, raising its efficiency, granting it its needs, working to motivate it and full care to make the most of its effort and thought to achieve the goals of the institution.

Third: Operations Management:

Operations management is the main engine adopted by service and production institutions through inputs and converting them into outputs, which work to raise the value of the customer and maximize the profits of the organization and this comes from the concerted efforts of planning, organization, and supervision to



reach efficiency in service and product, and sees (Mezher, 2009, 127) that organizations that seek the satisfaction of stakeholders (customer satisfaction) can only be achieved through the management of operations effectively and sees (support & commune, 2013,190) is the process of enhancing customer value and increasing the organization's revenues by improving goals, addressing deviations, and developing performance to satisfy customers and the organization.

Fourth: Organizational Culture:

Organizational culture is important in all areas through common values, concepts and beliefs that are reflected in the organizational environment in institutions, which directs the behaviors of individuals towards the specified goals, and organizational culture may be affected by factors including history, strategy, language, national culture, and others, and he sees (Abdul Razzaq and others, 2019, 157). It is a set of values, beliefs, and standards for the behavior and common expectations that all members of the organization adhere to determine the pros and cons, and organizational culture is a feature that distinguishes the organization from other organizations. The other is possible that each organization has its own organizational culture, and he sees (ucar & rezzan, 2019, 104). The organizational culture is an extension of the societal culture because the behavior of the individual does not come from an intellectual vacuum he lives, but rather the production of societal behavior, whether positive or negative, and each society and institution has its own culture through language, beliefs, values, etc., which distinguishes one organization from another organization and develops over time .

Fifth- Customer satisfaction

Customer satisfaction is the goal of service and production institutions, and this is what these institutions aspire to acquire a space at the field level to meet the needs of their customers and achieve survival and growth in the shadow of competition between other institutions, which is one of the basics of competitive advantage, and (Mai & Cuong,2021,587) sees customer satisfaction as one of the basic elements that managers must focus on to gain a competitive advantage by providing customer needs. Desai & Patel, (2016, 3) believe that customer satisfaction is the result of the process of comparing expectations and perceived service performance (Al-Tai & Abadi, 2009, 222) customer satisfaction as the main axis to strengthen the relationship between the customer and the organization to achieve conviction and represents a process that matches his expectations and needs, through which the organization aims to build clear future prospects based on mutual benefit with the customer to achieve complete satisfaction.



Section Four: Conclusions and Recommendations

This research includes several conclusions and recommendations adopted by the current study as follows:

Conclusions:

- 1- The results of the statistical analysis showed the interest of the researched organization in the dimensions of strategic intelligence (foresight, motivation, systemic thinking, vision, and partnership).
- 2- Statistical analyses revealed the interest of the organization surveyed in the dimensions of outstanding performance (leadership, human resources, operations, customer satisfaction, organizational culture).
- 3- The study found a positive correlation with significant significance for the strategic intelligence variable in an outstanding performance at the macro level.
- 4- When reviewing the statistical results, it was found that there is a different correlation between the dimensions of strategic intelligence and outstanding performance, as it came after systemic thinking in the first place (0.804), then after seeing (0.784), followed by partnership third (0.742), followed by foresight fourth (0.732), and finally after motivation ranked last (0.634).
- 5- When reviewing the results of the analysis reached by the research, it was found that there is a statistically significant impact relationship for the strategic intelligence variable in the outstanding performance at the macro level ($0.882\beta=$).
- 6- While the statistical results showed that the dimension of systemic thinking has an impact on outstanding performance reached ($0.804\beta=$), then after seeing with ($0.784\beta=$), followed by partnership third (0.778), fourth after foresight (0.735), and finally, after motivation ($0.634\beta=$).

Recommendations:

- 1- Paying attention to the development aspect by relying on scientific training courses and programs according to modern technical studies approved by developed countries that suit local laws and customs.
2. Security institutions must take into account precautionary measures in the face of challenges by using strategic intelligence optimally.
- 3- Strategic intelligence must be used in security institutions to instill confidence in citizens by achieving outstanding performance.
- 4- Attention must be paid to human resources that have mental competence, which contributes to facilitating the application of strategic intelligence, which is reflected in outstanding performance.
- 5- The need to pay attention to long-term strategic plans that contribute to the development of security institutions.